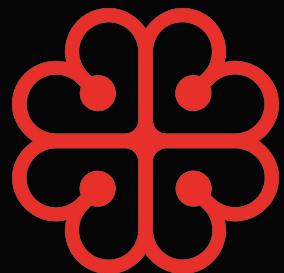


# Mapping the City of Montreal Water Service research initiatives

## A development tool



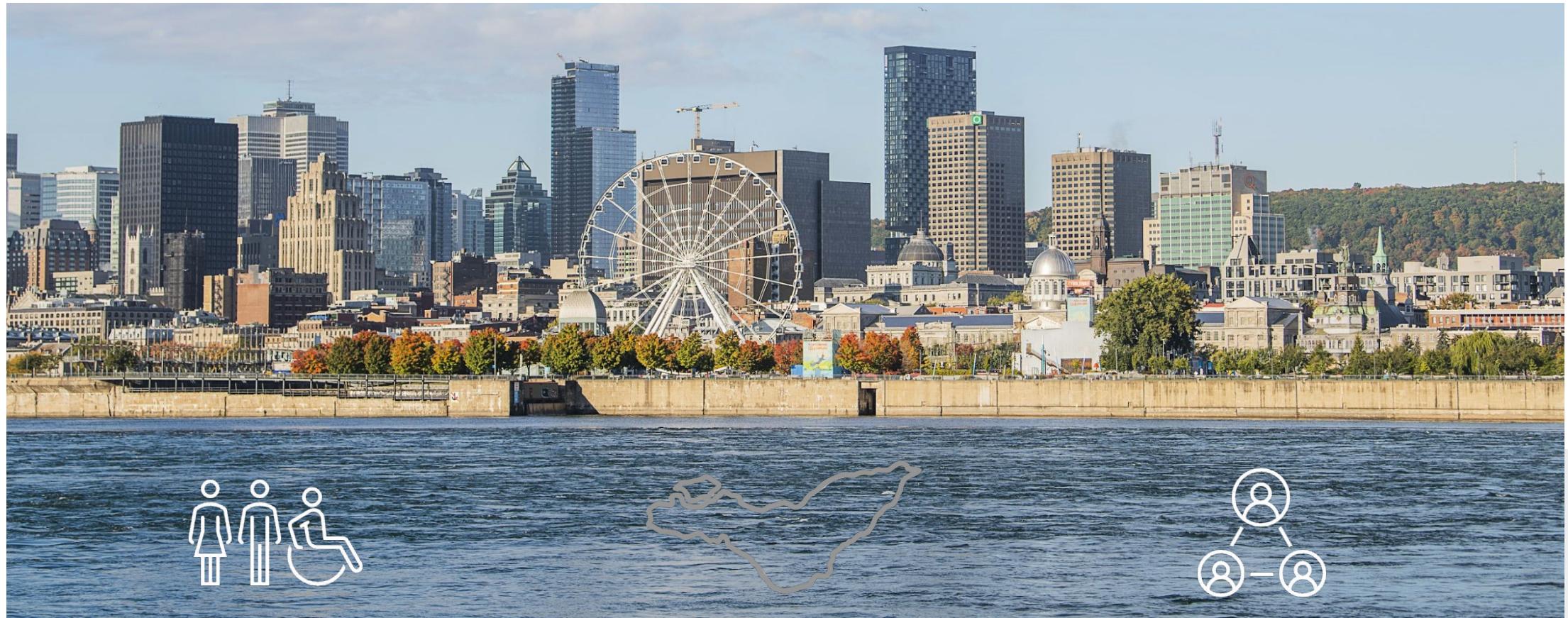
Alexandra Prohet &  
Marie-Claude Besner, ing., Ph.D.

November 5, 2025  
CWWA NWWC



- Overview of the Montreal Water Service
- Mapping of the research initiatives
  - What projects are being conducted?
  - What are the characteristics of the project portfolio?
  - Who are the stakeholders in the ecosystem?
- Elements to reflect on
- Actions planned or started

## The City of Montreal



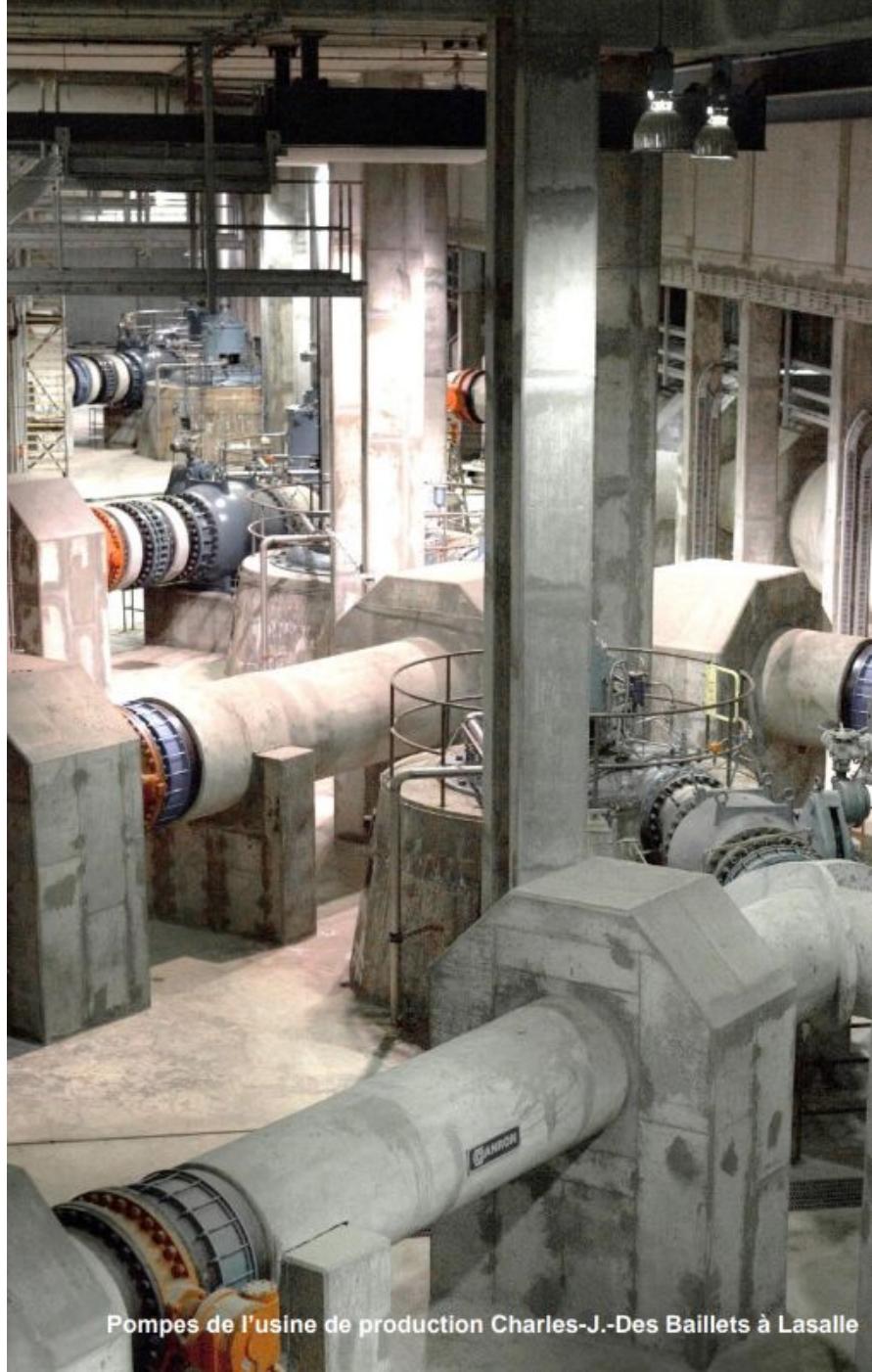
The population of the Montreal metropolitan area is 2.3 million inhabitants

The Island of Montreal covers an area of 497 km<sup>2</sup> and has approximately 200 km of shoreline.

With 4 628 inhabitants per km<sup>2</sup>, Montreal is one of the most densely populated cities in Canada

## The Water Service

- ❖ Staff: > 1 000
- ❖ Some assets:
  - ❖ 6 water treatment plants, 16 intakes
  - ❖ 24 storage tanks and pump stations
  - ❖ 4 455 km of water mains
  - ❖ 4 940 km of sewer mains
  - ❖ 90 km of sewer interceptors
  - ❖ 149 wastewater pumping stations
  - ❖ 19 retention basins
  - ❖ 2 wastewater treatment plants
- 4 ❖ Total value of assets: 43.7 G\$



Pompes de l'usine de production Charles-J.-Des Bailleets à Lasalle

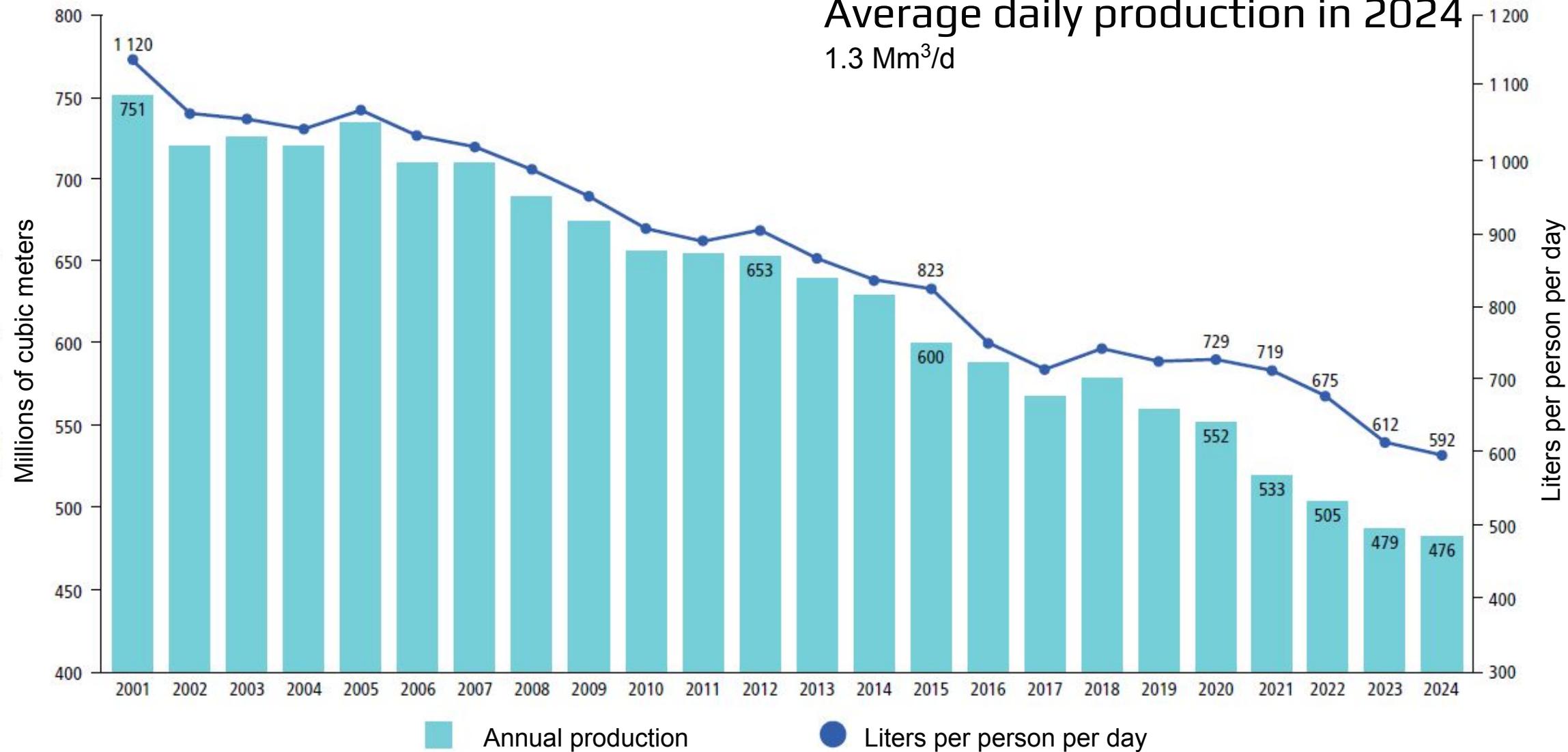
## The Water Service

Drinking Water Annual Production Since 2001



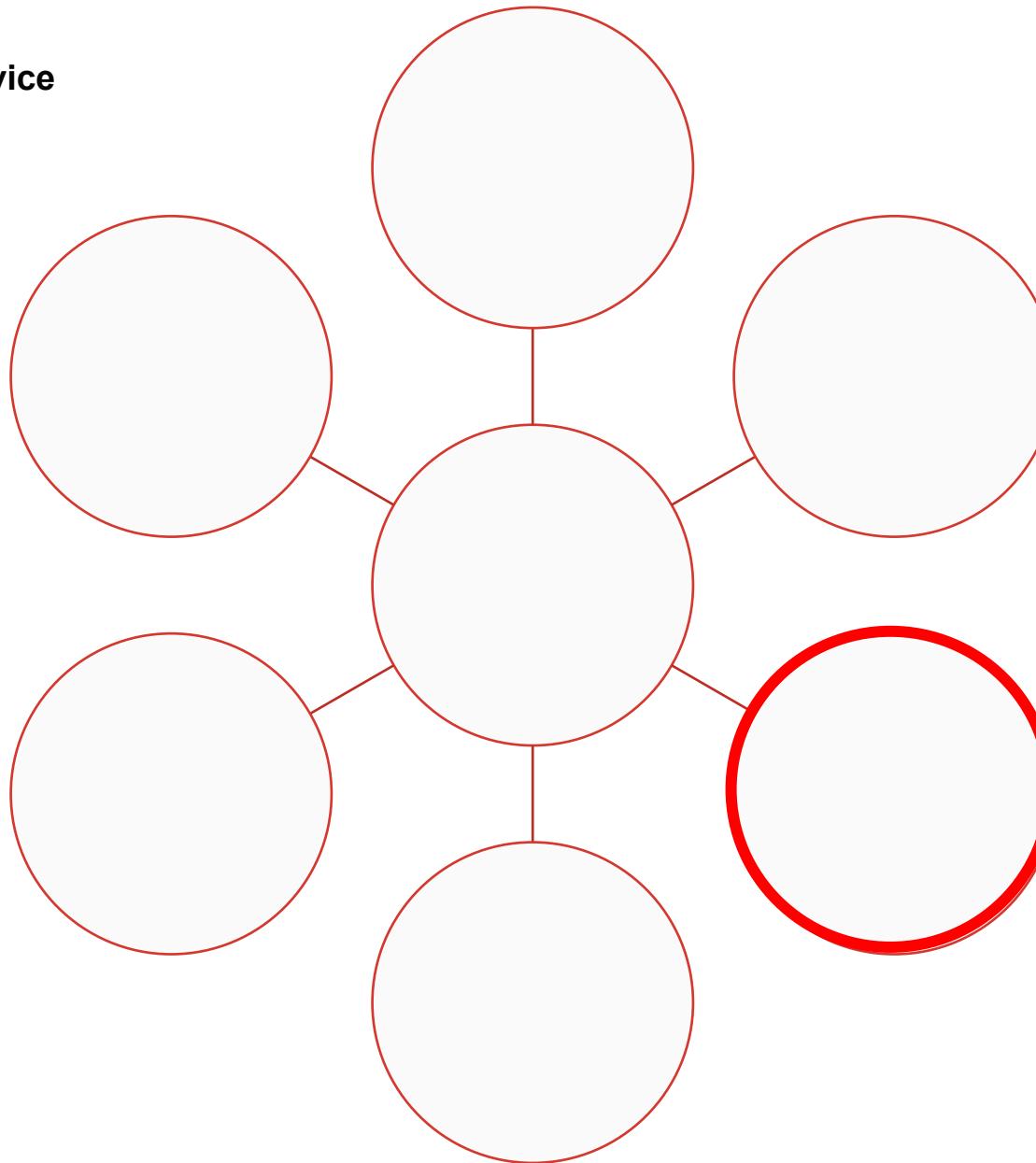
Average daily production in 2024

1.3 Mm<sup>3</sup>/d



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## The Water Service Departments



**Since 2023**

### **Innovation, research and information group**

- ❖ 3 professionnals
  - ❖ Research & innovation
  - ❖ Drinking water quality
  - ❖ Wastewater quality
- ❖ Mission
  - ❖ To develop a culture of R&I
- ❖ 1<sup>st</sup> task
  - ❖ To map the research initiatives within the Service

## Research Initiatives

As of May 1<sup>st</sup>, 2024



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## Water Cycle View of Research Initiatives

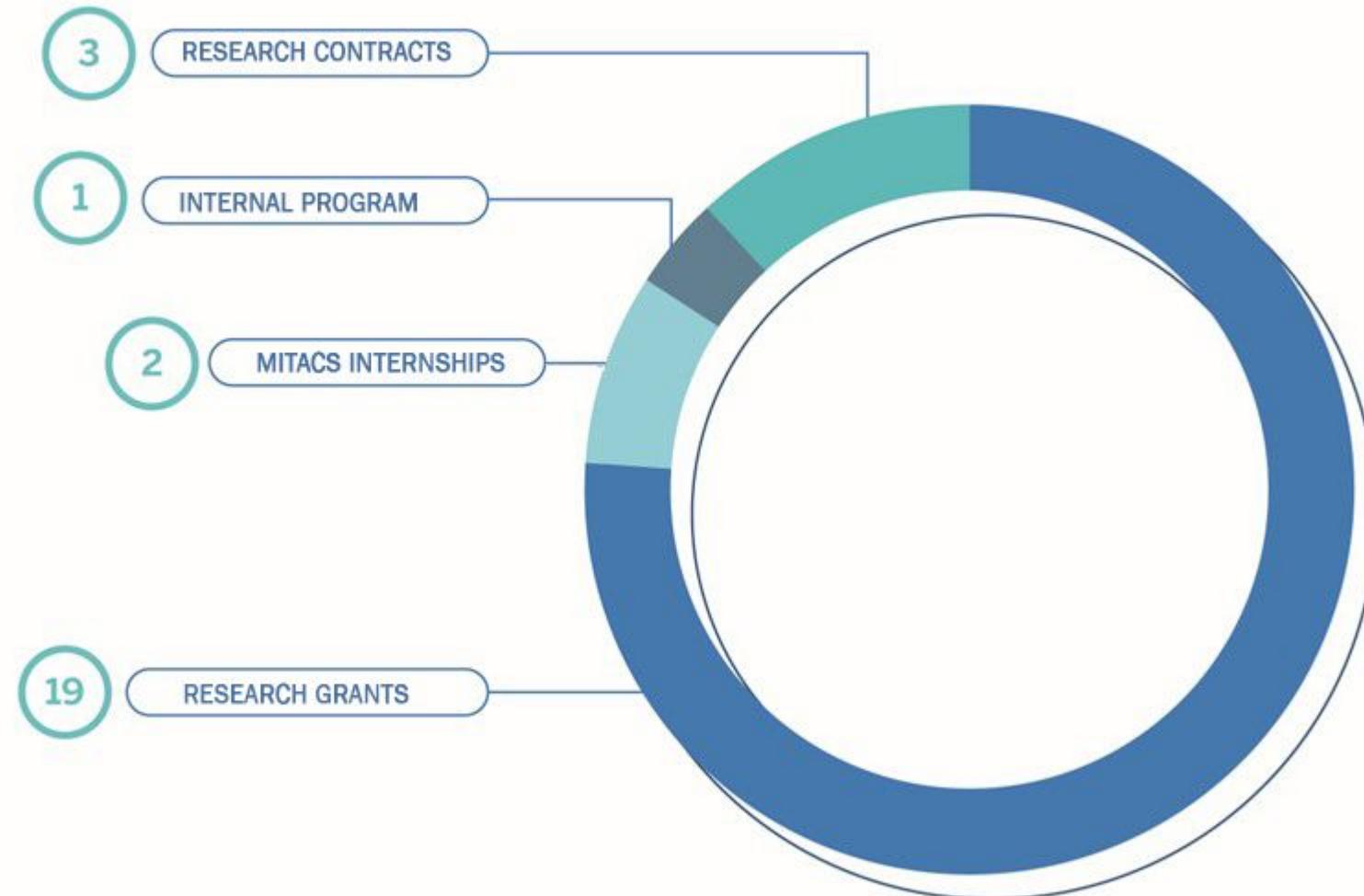
### Findings

- ❖ 25 ongoing projects
- ❖ No project on grey infrastructures
  - ❖ Water and sewer mains
  - ❖ Reservoirs, basins
- ❖ Focus on
  - ❖ Drinking water quality
  - ❖ Ozonation of wastewater
  - ❖ Green infrastructures
- ❖ Mapping do not include projects for which only samples/data are provided to researchers



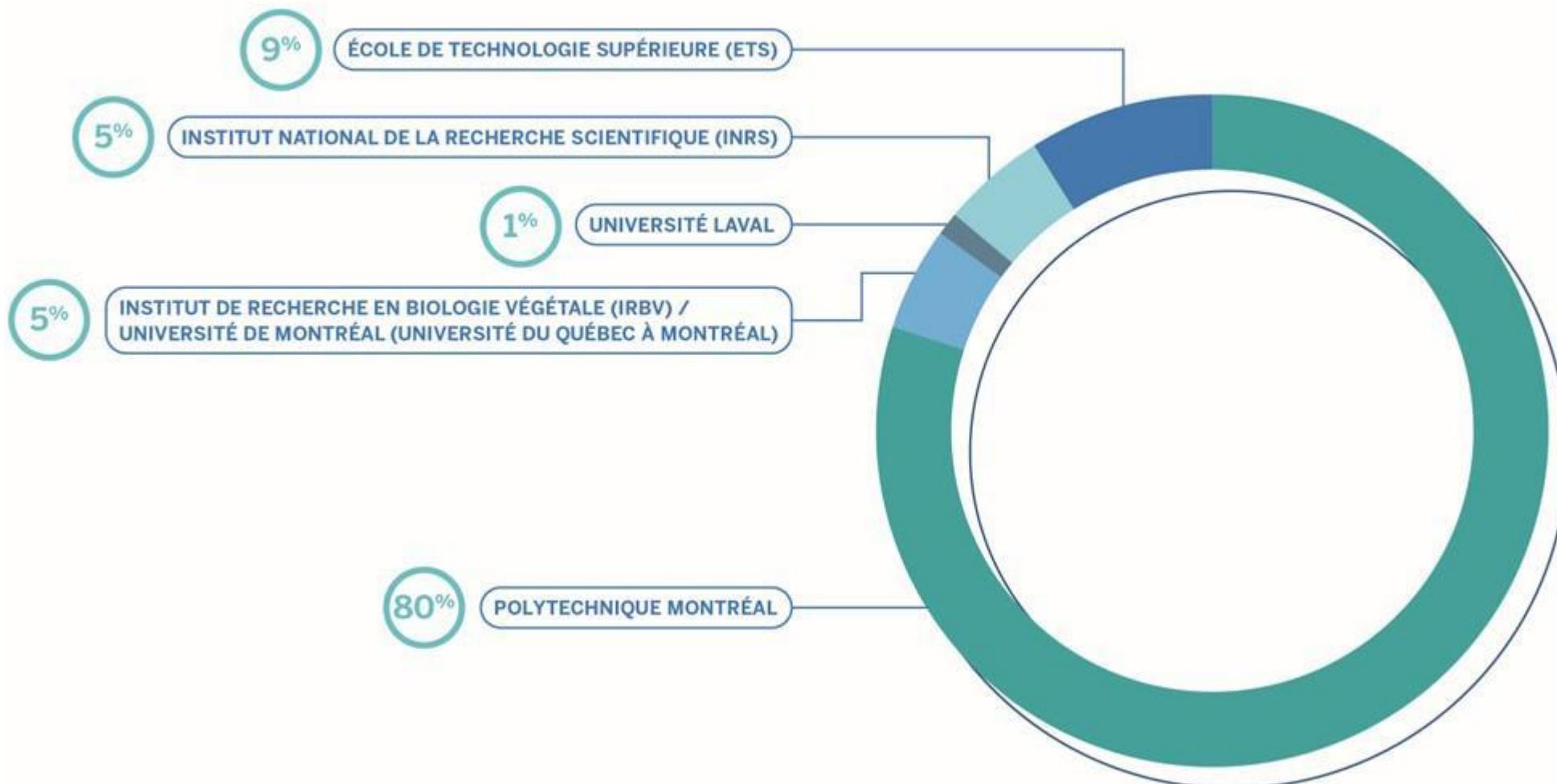
## Types of Research Projects

As of May 1st, 2024



## Breakdown of Contributions to Universities

As of May 1st, 2024

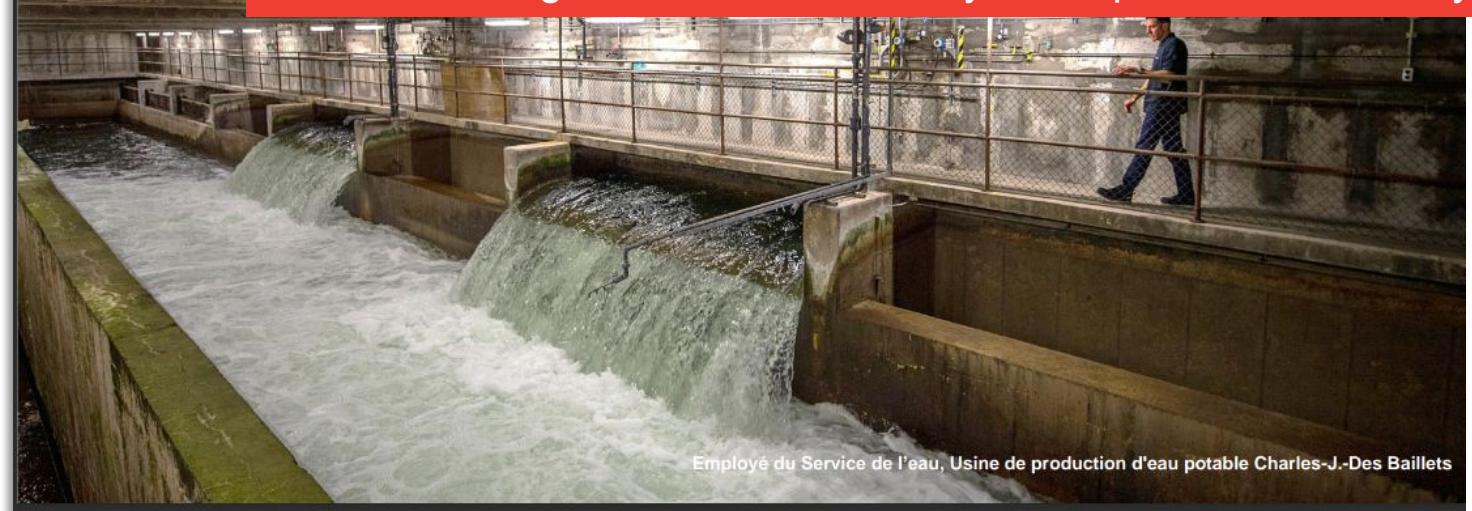


## Main Research Axes

Sous-titre

## Water quality from source to tap

Dedicated budget to DW Chair at Polytechnique for the last 20 years



## Stormwater management



WW ozonation process set to start in 2028



11  
Recipient of provincial funding for deployment and research

## Ozonation of wastewater

## Research Contributions

### Drinking Water Quality

Axis

## Water quality from source to tap

DEP

DRE

DGA

DSP

POLYTECHNIQUE MONTRÉAL  
CHAIRE INDUSTRIELLE EN EAU POTABLE

15  
projects

#### SOURCE

- Microbiological risk
- Climate change and organic matter
- PFAS

#### TREATMENT

- PFAS
- Organic matter
- Artificial intelligence

#### DISTRIBUTION

- Hydraulic modelling
- Lead, Legionella
- Warning system

Water Service contribution  
(= Chair partnership 2021-2026)

Monetary	1 897 653 \$
In-Kind	421 423 \$
<b>TOTAL</b>	<b>2 319 076 \$</b>

Total value

**8 236 174 \$**

## Research Contributions

### Stormwater Management

DGA

## Axis **Stormwater management**

ÉCOLE DE TECHNOLOGIE SUPÉRIEURE (ETS)

INSTITUT DE RECHERCHE EN BIOLOGIE VÉGÉTALE (IRBV)

INSTITUT NATIONAL DE LA RECHERCHE SCIENTIFIQUE (INRS)

POLYTECHNIQUE MONTRÉAL

UNIVERSITÉ LAVAL

9  
projects

- Resilient / green ifrastructures
- Planification & governance
- PLantation & maintenance
- Performance & costs
- Urban drainage optimization & modelling

**Water Service contribution**  
(= total for 9 projects 2019-2026)

Monetary	303 832 \$
In-Kind	789 541 \$
<b>TOTAL</b>	<b>1 093 373 \$</b>

Total value

**4 513 056 \$**

## Research Contributions

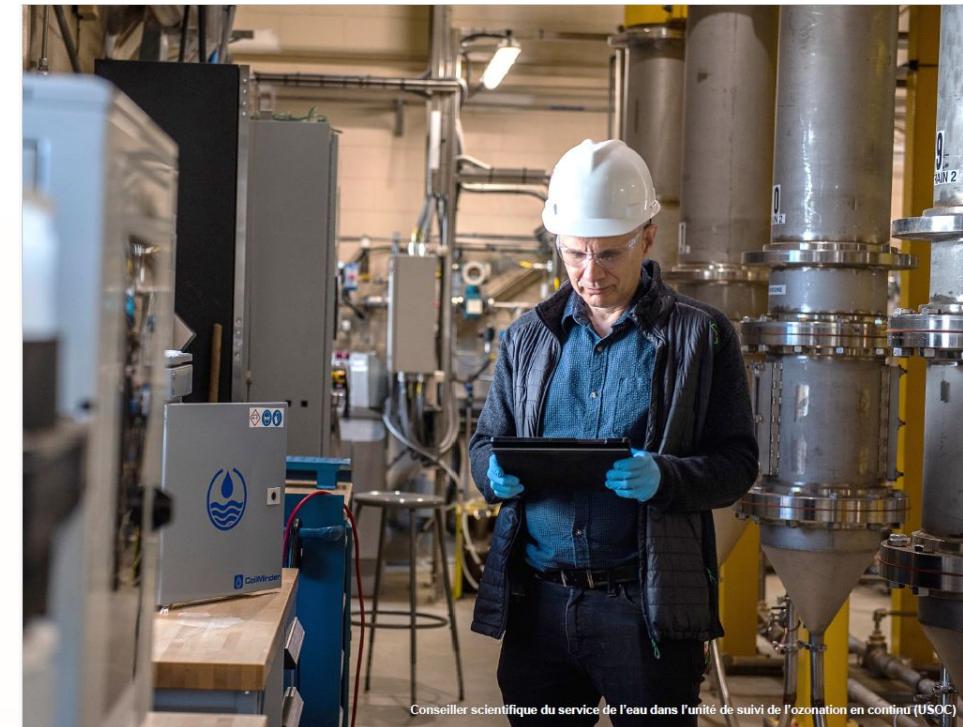
### Wastewater Ozonation

#### Axis **Ozonation of wastewater**

VILLE DE MONTRÉAL

0<sub>3</sub>  
pilot 3  
project

DEEU



- WW treatment optimization
- Emerging contaminants

**Water Service contribution**  
(= estimation of operating costs 2024-2025\*)

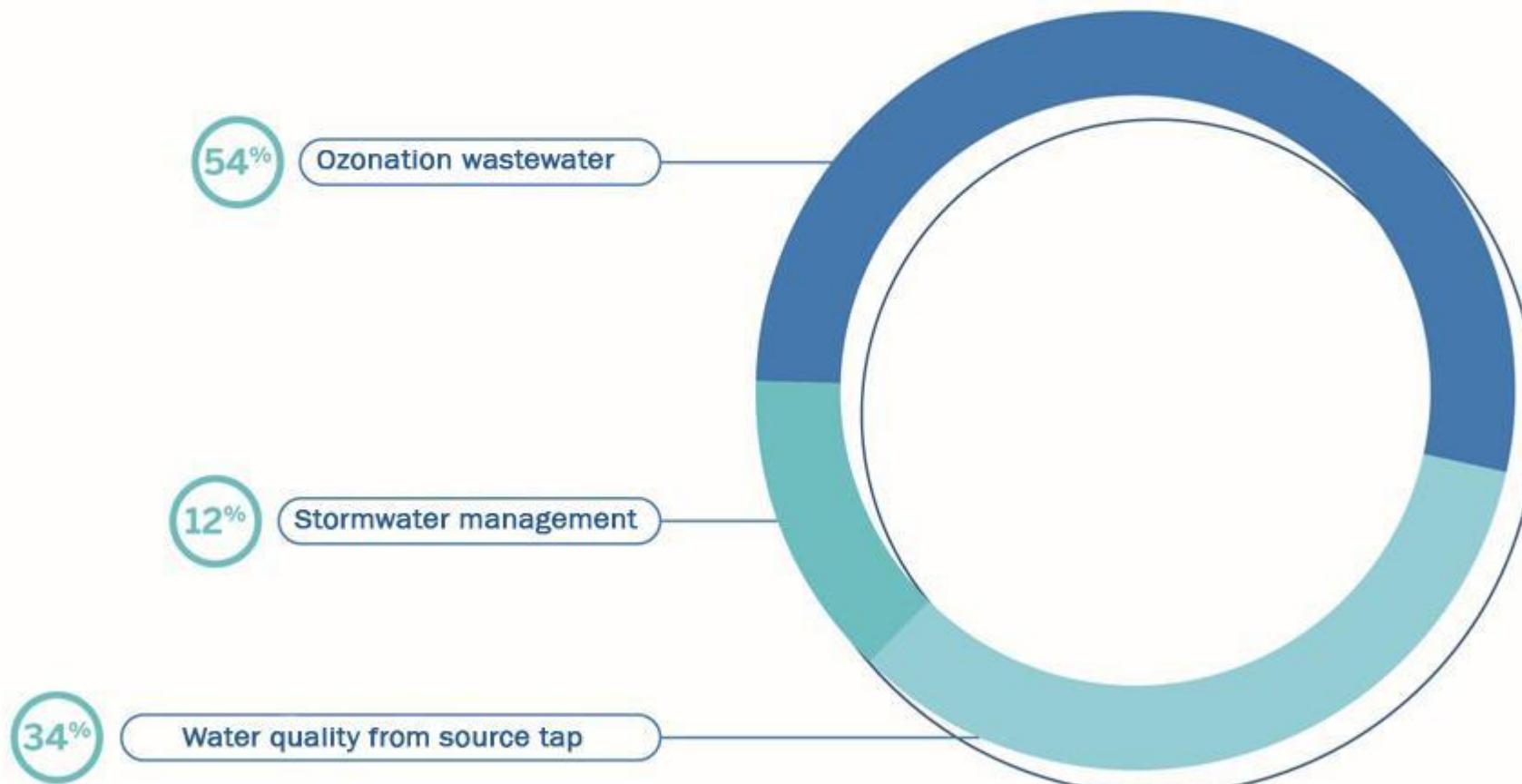
**TOTAL** 1 460 664 \$

\*Labor cost, consumables & services

Total value  
**To be defined**

## Research Contributions

Annual Average per Axis



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## Research contributions

### Findings

- ❖ 5/6 departments implicated in research
- ❖ No systematic way of evaluating in-kind contributions
  - ❖ Between departments
  - ❖ Projected vs achieved
  - ❖ No yearly report
- ❖ The O<sub>3</sub> pilot project represents > 50% of our annual contributions on average
  - ❖ Operating costs vs contributions



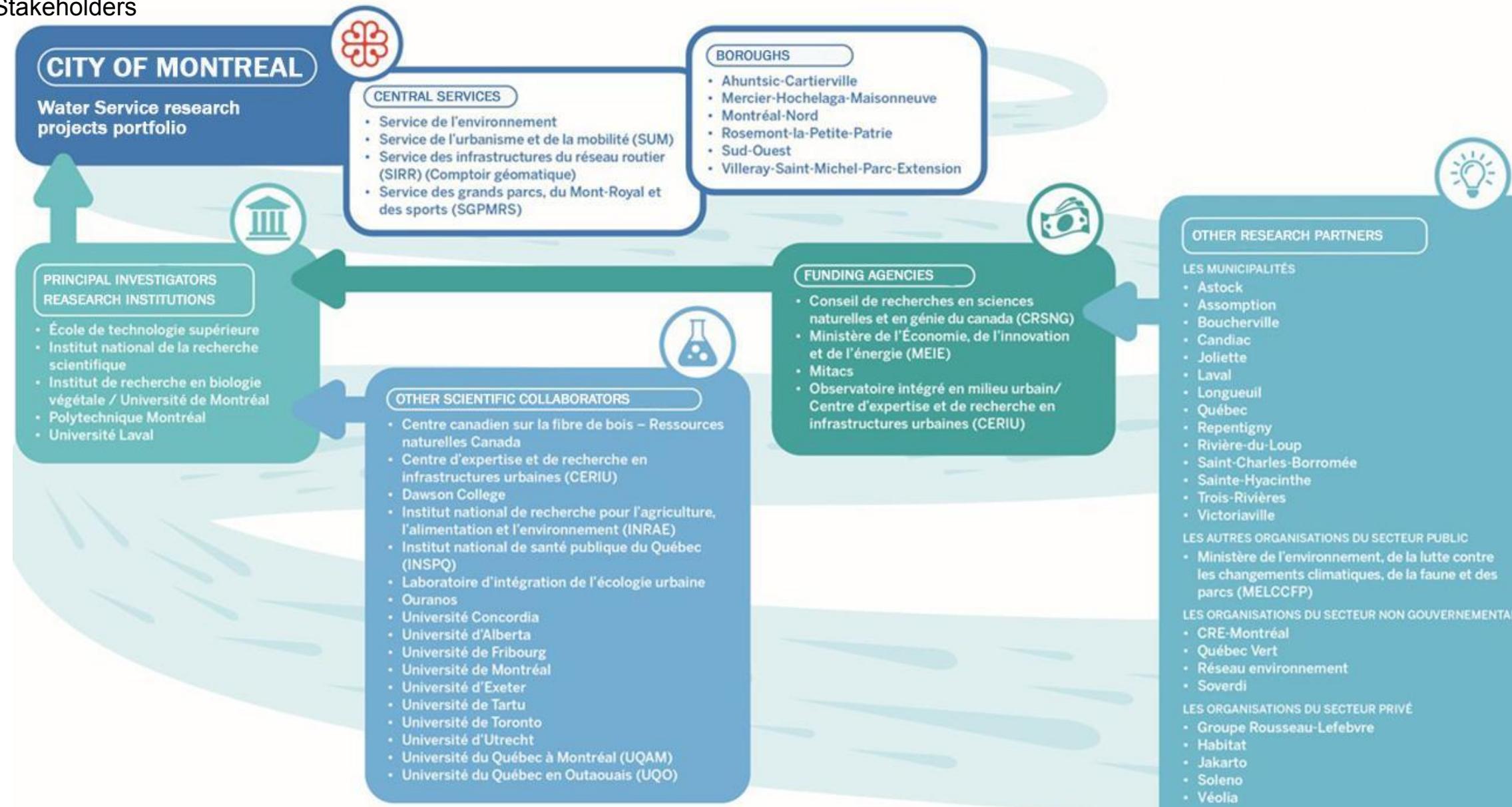
## Research Ecosystem

### Total Value of Research Projects



## Research Ecosystem

### Other Stakeholders



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## Conclusions

### Why Was This Mapping Useful?

- First integrated view of research activities performed within the Service
- One tool to manage R&I
  - Blind spots / strategic questions / tracking the evolution
- Some points to reflect on
  - Should we expand our research through all the water cycle?
  - Should we work on formalising the identification of research needs?
  - Should we review our project portfolio?
  - Would it be relevant to develop a research agenda for the whole Service?

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## Conclusions

### Why Was This Mapping Useful?

- Other considerations to look into
  - What are the research outcomes for the Water Service?
  - How is the intellectual property managed and what are the outputs for the Water Service?
  - What is the role of our laboratories?
  - How can we better promote, inform and share the research information/results within the Water Service?

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## **Actions Planned or Started**

Since Original Mapping

- **New research projects**
  - Water distribution and energy efficiency (Concordia U.)
  - Long-term prediction of water demand (McGill U.)
  - Reinforced concrete infrastructures affected by alkali-reaction (Mc Gill U.)
- **Review of project portfolio**
  - 2021-2026 partnership with the Polytechnique DW Chair coming to a close
  - Creation of a committee “Water quality, research and innovation”
- **Dedicated section for research and innovation on the Water Service future intranet**

**Marie-Claude Besner, ing., Ph.D.**

Water Service

Innovation, Research and Information  
section chief

[marie-claude.besner@montreal.ca](mailto:marie-claude.besner@montreal.ca)

# Questions ?

Montréal 