

CHALLENGES, SOLUTIONS, AND LESSONS LEARNED FROM THE U.S. WATER SECTOR

NOVEMBER 7, 2022

2022 National Water and Wastewater Conference



DISCLOSURE

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DISCUSSION

- About WaterISAC
- Challenges, Solutions, and Lessons Learned
 - Cybersecurity
 - Physical Security
 - Natural Disasters
- Governance – U.S. Water Sector Regulatory Frameworks
- Q&A

ABOUT WATERISAC

- Established in 2002 at the urging of the White House, FBI, and EPA
- Dues-based, non-profit
- 500+ Members: Utilities, consulting firms, government agencies
- Members in the U.S., Canada, and Australia
- Board members: Utility managers and a state primacy agency administrator



ABOUT WATERISAC

Mission: Protect water and wastewater utilities by providing information and tools for preventing, responding to, and recovering from all hazards.

- Cybersecurity
- Physical Security
- Natural Disasters



INFORMATION GATHERING, CURATION, ANALYSIS & DISSEMINATION



CHALLENGES, SOLUTIONS, AND LESSONS LEARNED

- Cybersecurity
 - Remote Access Incidents
 - Ransomware Incidents
- Physical Security
 - Domestic Violent Extremism
 - Workplace Violence / Insider Threat
- Natural Disasters
 - Historic Rain and Flood Events
 - Extreme Heat, Drought, and Wildfires

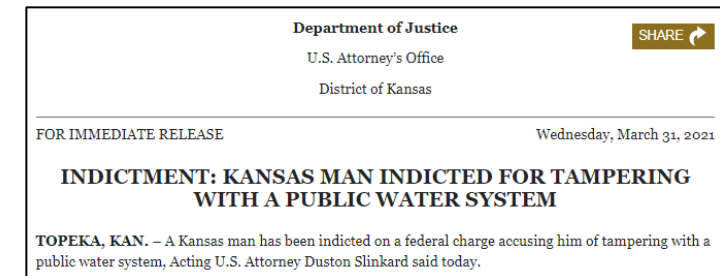
CHALLENGES, SOLUTIONS, AND LESSONS LEARNED – CYBERSECURITY

- Remote access incidents
 - Kansas, March 2019
 - California, January 2020
 - Florida, February 2021
- Mitigations
 - Use strong passwords
 - Require multi-factor authentication (MFA)
 - Manage access (e.g., allow only for users with a verified need)

“Where there’s a wire,
there’s a way!”



University of South Florida

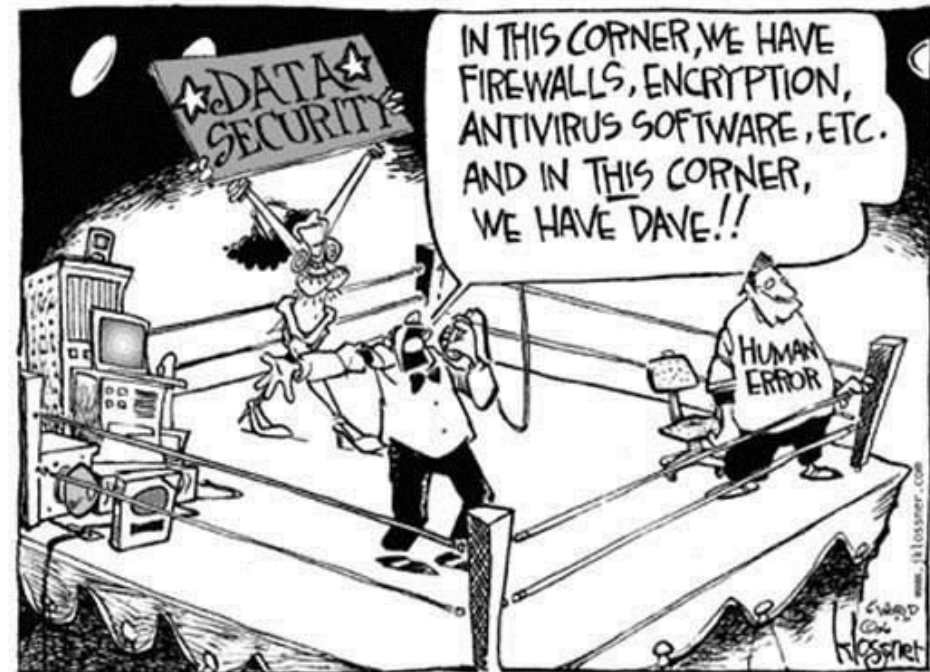


U.S. Department of Justice



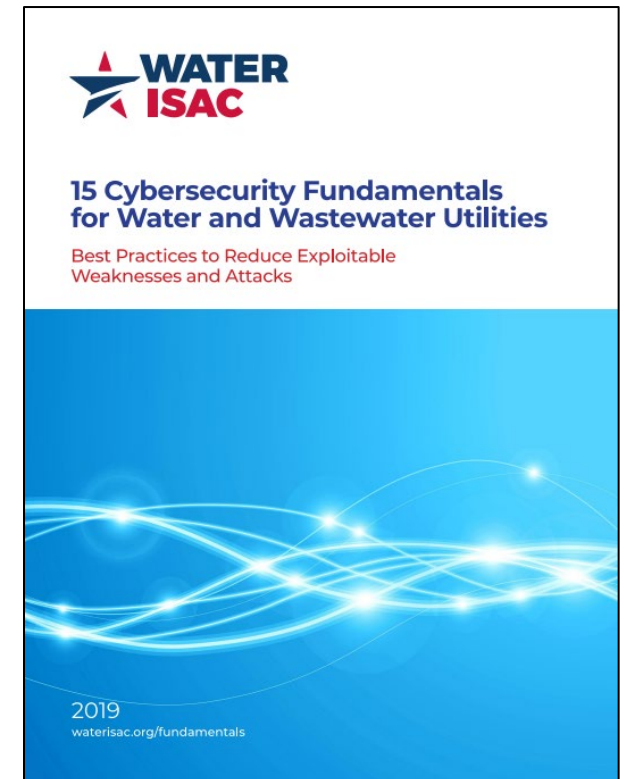
CHALLENGES, SOLUTIONS, AND LESSONS LEARNED – CYBERSECURITY

- Ransomware incidents
 - Massachusetts, October 2020
 - Maine, April and July 2021
 - United Kingdom, August 2022
- Mitigations
 - Train employees to spot phishing
 - Conduct regular vulnerability scans
 - Regularly patch and update systems
 - Maintain offline, encrypted backups
 - Have an incident response plan



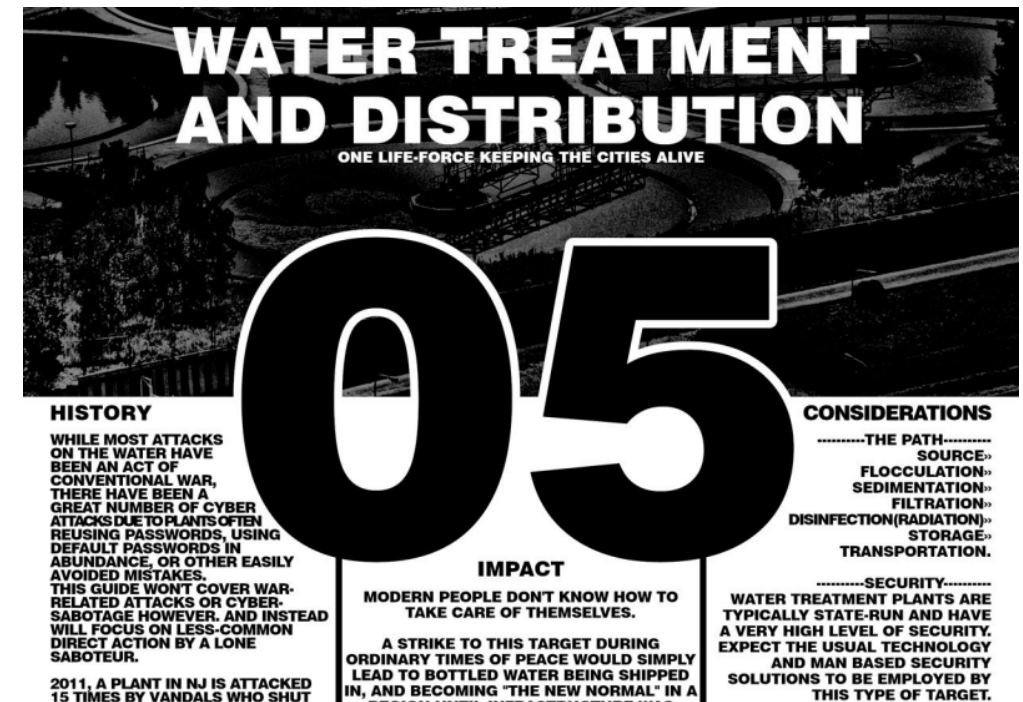
CYBERSECURITY RESOURCES

- [15 Cybersecurity Fundamentals for Water and Wastewater Utilities \(WaterISAC\)](#)
- [Water and Wastewater Cybersecurity Incident Case Studies \(WaterISAC\)](#)
- [Ongoing Threats to U.S. Water and Wastewater Systems \(CISA, FBI, EPA\)](#)
- [Known Exploited Vulnerabilities Catalog \(CISA\)](#)
- [MITRE ATT&CK for ICS \(MITRE\)](#)
- [The ICS Cybersecurity Field Manual – Vol. 1 \(SANS\)](#)



CHALLENGES, SOLUTIONS, AND LESSONS LEARNED – PHYSICAL SECURITY

- Domestic Violent Extremism
 - Georgia, February 2014
 - Maryland, November 2021
 - Online publications, June 2021 to July 2022
- Mitigations
 - Train personnel to look for indicators of a possible hostile event
 - Maintain vigilance, and report suspicious activities to law enforcement
 - Join information sharing communities



The Hard Reset: A Terrorgram Production

CHALLENGES, SOLUTIONS, AND LESSONS LEARNED – PHYSICAL SECURITY

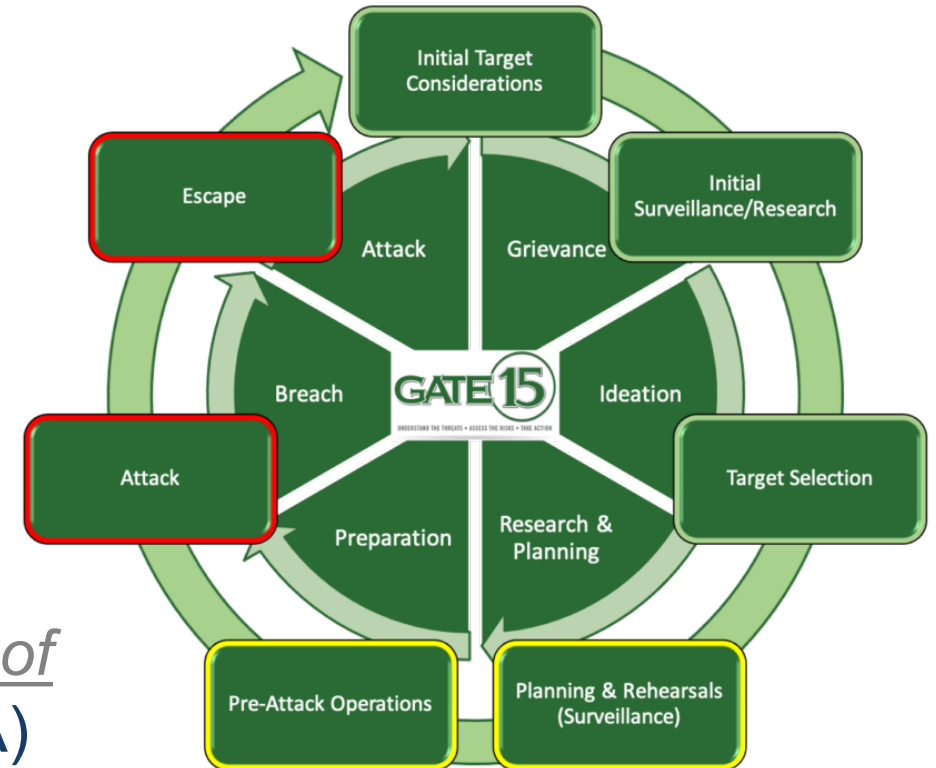
- Workplace Violence / Insider Threat
 - Virginia, May 2019
- Mitigations
 - Establish an insider threat mitigation program
 - Develop an incident response plan
 - Train employees on threat indicators
 - Conduct exercises

*“On average, each active shooter displayed **4 to 5** concerning behaviors over time that were observable to others around the shooter. The most concerning behaviors were related to the active shooter’s **mental health, problematic interpersonal interactions, and leakage of violent intent.**”*

FBI: A Study of Pre-Attack Behaviors of Active Shooters in the United States
Between 2000 and 2013

PHYSICAL SECURITY RESOURCES

- The Hostile Event Attack Cycle (Gate 15)
- Recognize Suspicious Activity (U.S. DHS)
- Insider Threat Mitigation Resources (CISA)
- Active Shooter Preparedness (CISA)
- Active Shooter Safety Resources (FBI)
- An Independent Review of the Tragic Events of May 31, 2019 (The City of Virginia Beach, VA)



Gate 15: The Hostile Event Attack Cycle (HEAC), 2021 Update

CHALLENGES, SOLUTIONS, AND LESSONS LEARNED – NATURAL DISASTERS

- Historic Rain and Flood Events
 - Montana, June 2022
 - Mississippi, August 2022
 - Florida, September 2022
- Mitigations
 - Engage in proactive planning
 - Incorporate environmental justice into decision making
 - Participate in mutual aid networks



City of Billings via AP

CHALLENGES, SOLUTIONS, AND LESSONS LEARNED – NATURAL DISASTERS

- Extreme Heat, Drought, and Wildfires
 - Widespread, June and July 2022
 - West/Western Plains, Ongoing
 - Colorado, January and March 2022
- Mitigations
 - Understand implications of extreme heat on staff and infrastructure
 - Review case studies and best practices
 - Develop contingency plans for loss of access and operations



The Los Angeles Times

NATURAL DISASTER RESOURCES

- Black Sky Resources (WaterISAC)
- How Two California Water Utilities Responded to a Public Safety Power Shutoff (WaterISAC)
- Adaptation Case Studies for Water Utilities (U.S. EPA)
- It's Hot and Getting Hotter: Implications of Extreme Heat on Water Utility Staff and Infrastructure and Ideas for Adapting (AMWA and WUCA)
- Drought Management Planning: A Guide for Water Providers (Wood Environment & Infrastructure Solutions and INTERA)
- Wildland Urban Interface: A Look at Issues and Resolutions (FEMA)

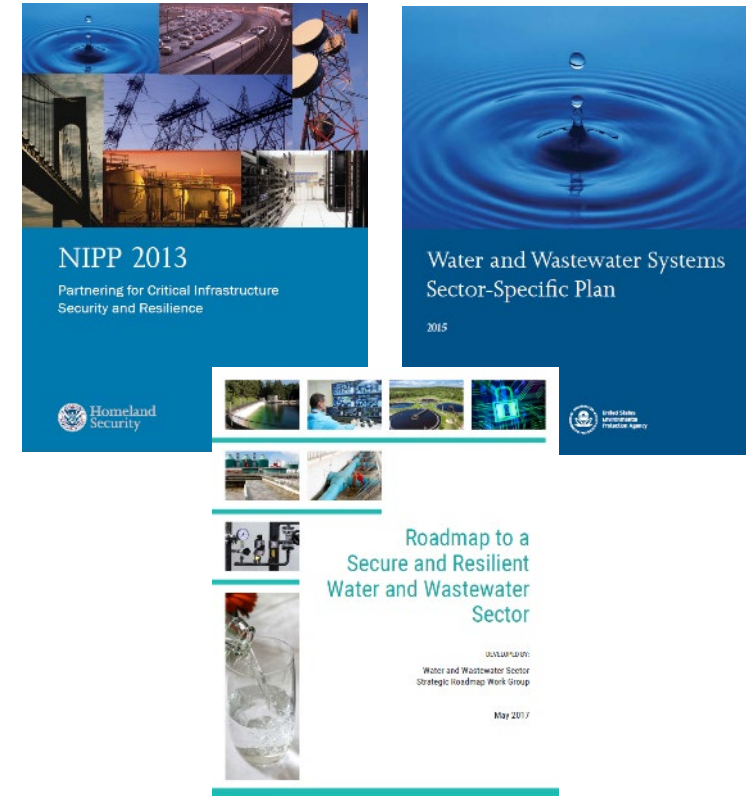
PARTING THOUGHTS

- COMMUNICATE!
- Cultivate a culture of security
- Find a security CHAMPION!
- Train and exercise, and complete after-action reports
- Take advantage of free resources
- Don't forget about security for small systems



GOVERNANCE – U.S. WATER SECTOR REGULATORY FRAMEWORKS

- Federal environmental laws
 - Safe Drinking Water Act, Clean Water Act, Clean Air Act
 - Enforced by US EPA and state primacy agencies
- Bioterrorism Preparedness and Response Act of 2002
- America’s Water Infrastructure Act (AWIA) of 2018
- “Partnership model” for security
 - U.S. DHS and U.S. EPA
 - Water Sector Coordinating Council



H2OSEC CON



- Nov 15 – 17, 12:30 to 5 pm ET
 - Covers physical security, cybersecurity, and natural disaster preparedness
 - Two exercises
- Registration:
 - <https://www.h2oseccon.org/>
 - Water and wastewater utilities that serve < 20,000 individuals, email events@waterisac.org for a complimentary registration.

CONTACT INFORMATION

Website | www.waterisac.org

Incident Reporting Form | <https://www.waterisac.org/report-incident>

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