**Etuaptmumk (Two-Eyed** Seeing) development of a **compliance framework:** 

# A Path Less Traveled

**Megan Fuller** Centre for Water Resources **Graham Gagnon** Studies Dalhousie University

Carl YatesAtlantic First NationsWater Authority

**NWWA Conference** November 7, 2022



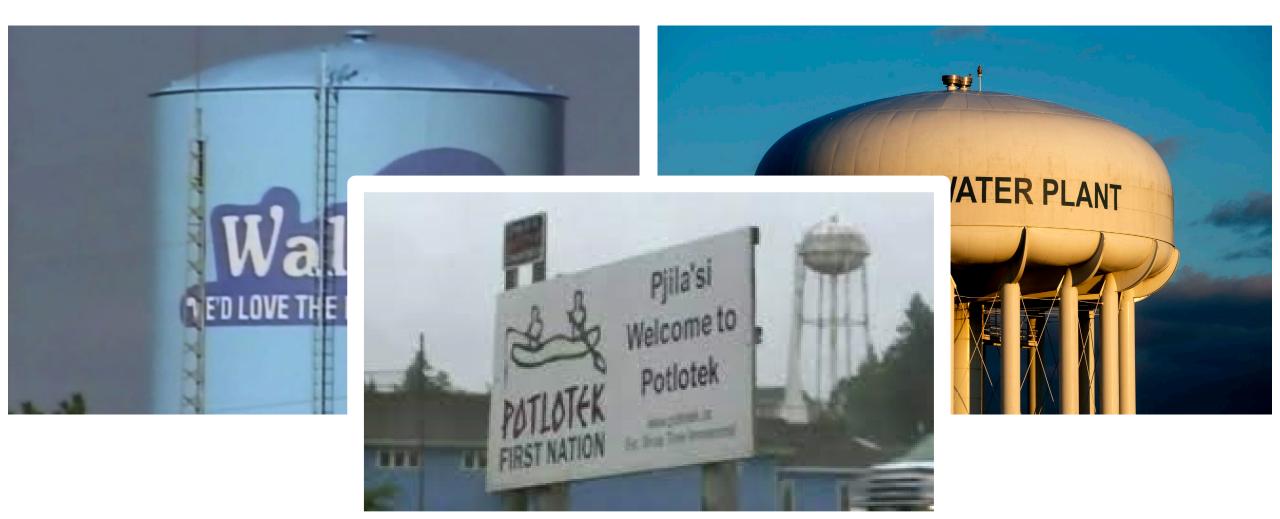


A. The case for regulations for First Nations drinking water

B. AFNWA - progressive path for safe water by First Nations, for First Nations

C. An Etuaptmumk(Two-Eyed Seeing) Framework for safe water oversight

### Water Crisis: Highlights Regulatory Value



### Implicit Nature of Regulation was Highlighted by Elders and Community



# **Regulations: Align Expectations**



Regulations establish accepted requirements for what constitutes clean and safe water:

- Acceptable treatment processes
- Appropriate monitoring practices
- Achievable water quality standards
  - Reporting processes in case of an incident



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### The Path that Led Here & Looking Forward

2001 Walkerton Water Crisis Expe

Progressive leadership, policy development, and engagement has led to the formation of a water utility for First Nations, by First Nations.

- Demonstrates alternative water management approaches for other First Nations communities
- Solutions to long-standing inequities



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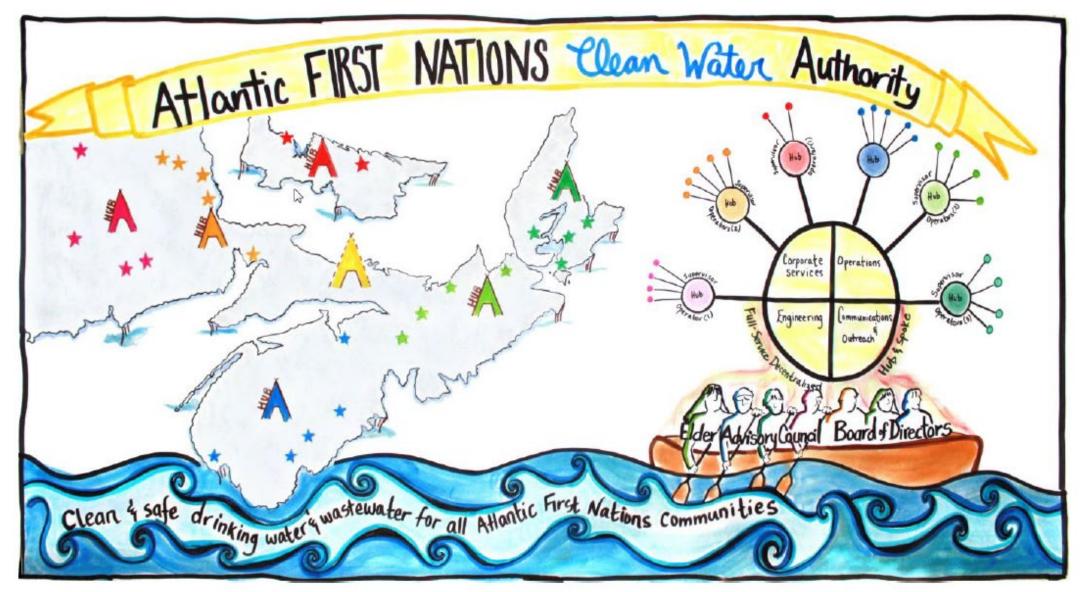
participating systems



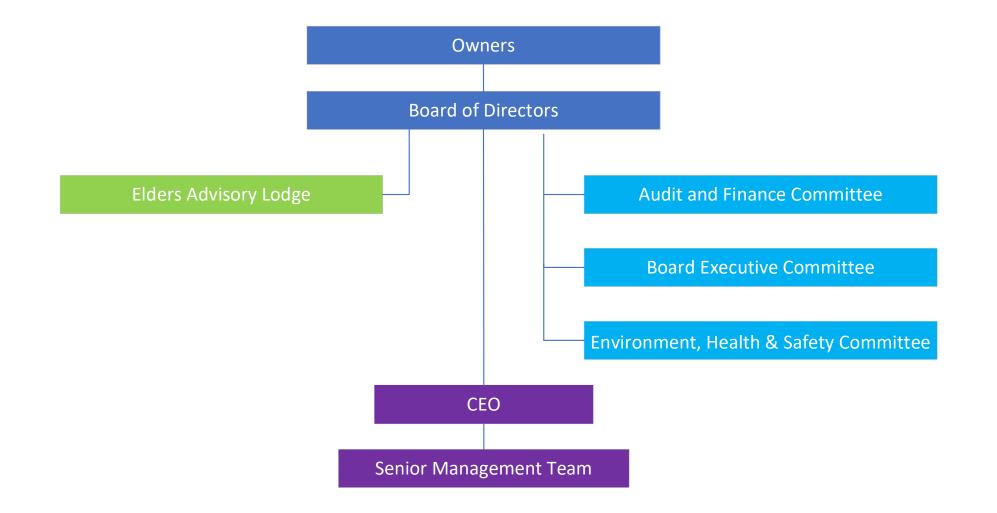
# **AFNWA Incorporation**

- Atlantic First Nations Water Authority incorporated on July 18, 2018 under the federal Not for Profit Act
- The Atlantic First Nations Water Authority is a professional utility, <u>owned</u> <u>and operated by First Nations</u>. The Water Authority is not a political organization. It is a technical organization focused on the provision of water and wastewater services for member communities [Mi'kmaq and Wolastoqiyik] in Atlantic Canada
- Business Case developed in 2019 to describe the why, what and how including order of magnitude costs for 25-year period; updated in 2021 after peer review from Ontario Clean Water Agency

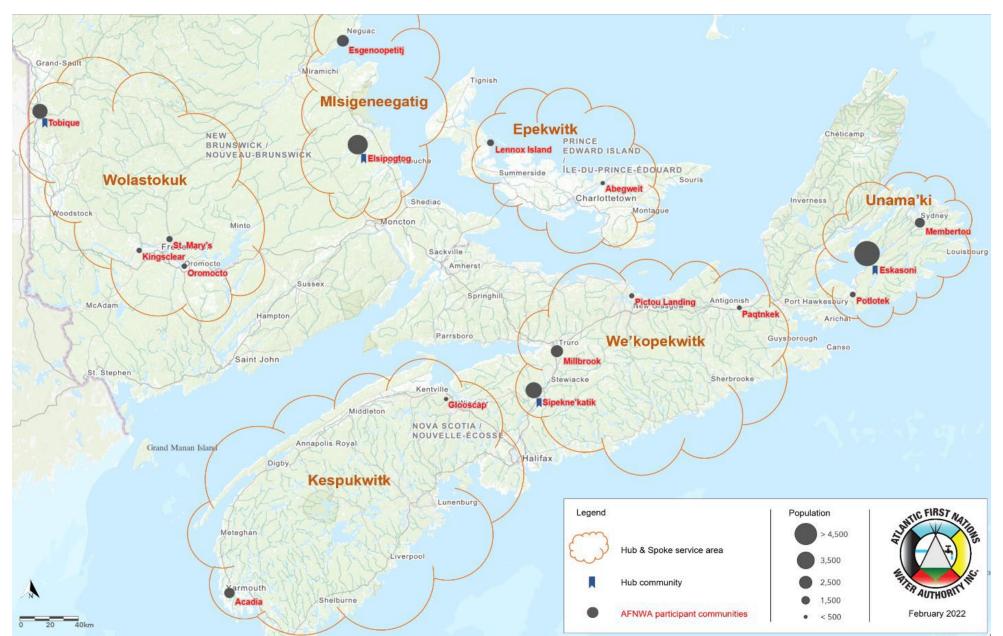
# Our service approach that is accountable, equitable, and based on *Two-Eyed Seeing*



# **AFNWA Governance**



### **Operations Hub and Spoke Model**



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# Mission

To provide safe, clean drinking water and wastewater in all participating First Nations communities in Atlantic Canada, delivered by a regional water authority owned and operated by First Nations.

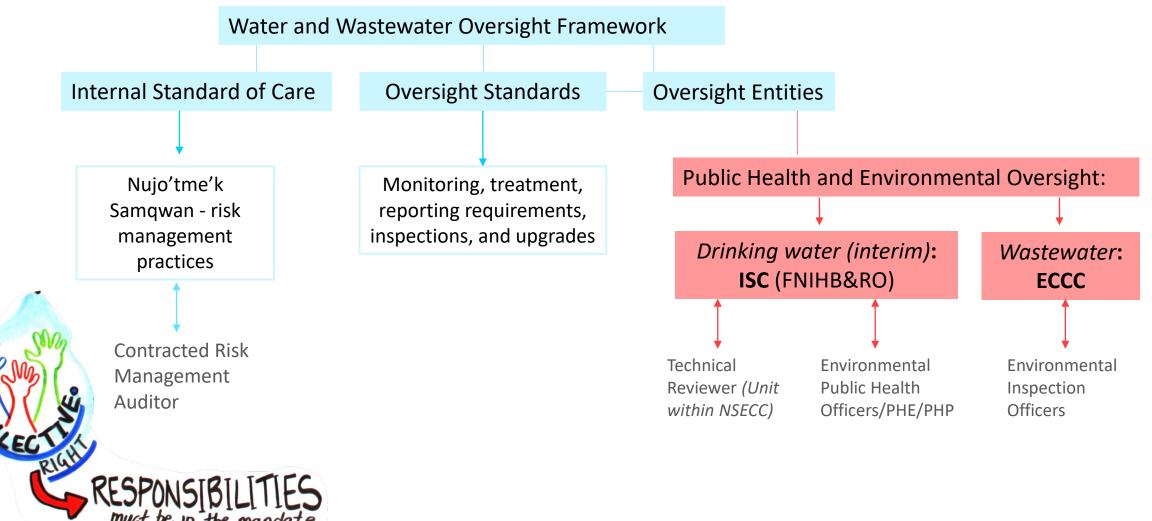


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Background	2006 Report of the expert panel on safe drinking water for First Nations				
References and resources	Provincial water governance legislation and regulations	Wabanaki world view and Two-Eyed Seeing		World Health Organization's Water & Sanitation Safety Planning	
	10 risk-based management recommendations       14 compliance standards				
Framework	Internal standard of care Nujo'tme'k Samqwan Wolankeyutomune Samaqan Drinking water + wastewater proactive risk reduction 3 <sup>rd</sup> party audit – contracted by AFNWA	Efflu	Wastewater C – Fisheries Act (WSE ent quality monitoring orting for <i>certain syste</i> In effect since 2013	g and ms	Drinking water Drinking water No regulator or regulations Interim framework sets compliance standards and details compliance activities 3 <sup>rd</sup> party oversight + ISC (RO + FNIHB)

### Drinking Water and Wastewater Oversight Framework



# **A Framework for Safe Water Oversight**



#### Service provision:

Clean drinking water Safe wastewater treatment

#### **Verification and Compliance:**

Verify achievement of standards Report performance and incidents



**Participating Communities** (Owners of AFNWA)



First Nations Oversight Entity



#### Community

#### **Engagement:**

Board members and leadership Elders Advisory Lodge Guidance and capacity **Oversight:** 

Review system performance and water quality standards

Ensure protection of public health and right to clean and safe water



#### ATLANTIC FIRST NATIONS WATER AUTHORITY INC.

#### DRINKING WATER REGULATORY GUIDANCE AND COMPLIANCE STANDARDS





#### Nujo'tme'k Samqwan –

#### Indigenous risk management: **Keep improving**

and Review oversight for credibility Monitoring and S traditional knowledge will be R gathered- 3<sup>rd</sup> party will conduct auditing, keep the cycle of improvement going

AFNWA staff &

·SI

operators will develop,

implement an

communicate, and

improvement plan

Assemble and Elders, community, operators, and AFNWA will share knowledge about water:

Wabanaki

**Worldview** 

Msit No'kmaq Netukulimk

drinking and wastewater systems, watersheds, ceremony, () and livelihood

Operators, knowledge holders will use experiences

and stories to build risk registry - guide the development of a risk assessment process

©Ensure ALL Communities are brought to a

Need

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Stewardship must be a role-collectively

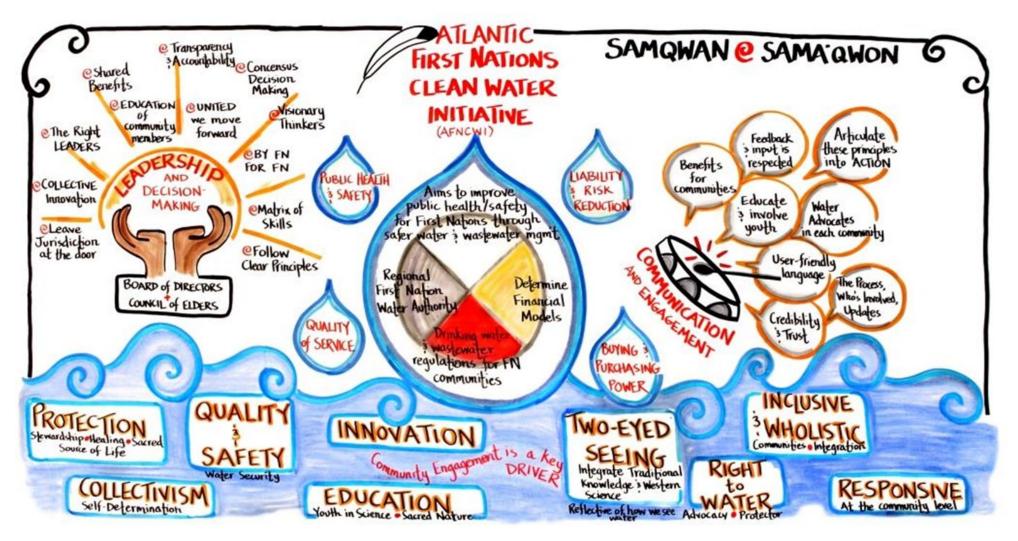
OLLECTIVE

mindset

# **Business Readiness**

- Governance in Place [Board of Directors and Elders Advisory Lodge active] with Governance Manual, By-Laws and Enterprise Risk Management Framework established
- Ten Year Business Plan approved by AFNWA Board
- Treasury Board approval of \$257 million in funding over ten years, consistent with Business Plan
- Water and Wastewater Quality Oversight Framework in Place
- Economic Oversight Framework being developed with First Nations Financial Management Board
- Management and office staff in place [25 employees]
- Community Operators are engaged [Quarterly Workshops held since fall 2020]

#### **Based on Best Practices and Sound Evidence** The AFNWA Represents a Two-Eyed Seeing, Sustainable Path for Generations



# Wela'lin!

# Woliwon!

